

Health System Competency for Maternal Health Services in Balasore District and Jaleswar Block, Balasore, Odisha, India: An Assessment

RANJIT KUMAR DEHURY¹, JANMEJAYA SAMAL²

ABSTRACT

Introduction: A competent health system is of paramount importance in delivering the desired health services in a particular community.

Aim: The broad objective of this study was to assess the health system competency for the maternal health services in Balasore District and Jaleswar block of Balasore district, Odisha, India.

Materials and Methods: A mixed method approach was adopted in order to understand the health system competency for maternal health services in the study area.

Results: There was poor accessibility through road, poor electricity connection and piped water for the health care centers in the district. Even, existing Primary Health Centres (PHCs) lack

ECG and X-Ray machines for proper diagnostic services which jeopardize the catering of health services. Community Health Centres (CHC) lack basic diagnostic and ambulance services making the tribal pockets inaccessible. The tribal dominated Jaleswar block shows poor performance in terms of total registered Antenatal Checkups (ANC) (only 77%). A gradual decrease in the rate of ANC, from first to fourth checkup, was observed in the district.

Conclusion: Lack of public health infrastructure in general and non-compliance to Indian Public Health Standards (IPHS) in particular, affect the health of tribal women resulting in lack of interest in availing the institutional delivery services and other pertinent maternal health services.

Keywords: Antenatal Checkups, Indian public health standards, Janani suraksha yojana, Tribal communities

INTRODUCTION

Health indicators in India have not yet demonstrated a concomitant improvement parallel to the national growth rates. However, the present health system has the advantage of wide network of health facilities across the country [1]. The Government of India's initiatives in public health has recorded noteworthy success over time. Despite this, Indian health system is ranked 118 among 191 World Health Organization (WHO) member countries on overall health performance [2]. The performance in the field of maternal health is also lagging. India, Pakistan and Bangladesh accounts for 28% of the world's births and 46% world's of maternal deaths [3]. India has the largest number of maternal deaths estimated at about 1,17,000 [4]. Some of the medical reasons for such high Maternal Mortality Ratio (MMR) in India are non-availability of obstetricians and skilled birth attendants in rural areas [5-7]. While globally, maternal mortality is in decline, the decline in India has not been sufficient to attain Millennium Development Goal (MDG) 5 causing a moral urgency of reinvigorating effort [8].

The Government of Odisha targets to reduce MMR to 119 by the end of 11th Plan period by promoting ante-natal and post-natal care. Although the number of women receiving institutional deliveries has been increased over the years (from 36.8% in 2004-05 to 71% in 2008-09), on total coverage it's still a distant dream [9]. Given the context an assessment was carried out to understand the health system competency for the maternal health services of Balasore district and Jaleswar block of Balasore district in the state of Odisha, India.

Balasore district was selected owing to its high percentage of women undergoing antenatal checkups, given the understanding that Antenatal Checkups (ANC) influences the health-seeking behaviour and contributes in a significant way in the reduction of MMR by promoting new born care, immunization, institutional delivery and post-partum care.

The study site, Jaleswar block of Balasore district, comes under the Central Revenue Divisional Commissioner of Odisha. It was selected due to high concentration of tribal population and inaccessibility due to its riverine geographical structure. It is bordered by Mayurbhanj district of Odisha and Paschim Medinipur district of West Bengal. Many of the health centers of the block are declared as 'difficult' by the National Health System Recourse Centre (NHSRC), New Delhi [10].

OBJECTIVE

The broad objective of the study was to assess the health system competency for the maternal health services in Balasore district and Jaleswar block of Balasore district, Odisha, India. In addition, the specific objectives of the study were as follows;

1. Assessment of Primary Health Centers (PHCs) in terms of their infrastructural availability in contrast to Indian Public Health standards (IPHS).
2. Assessment of Beneficiary perspective of the ongoing Janani Suraksha Yojana (JSY) in terms of its ability to fulfill their needs – needs for participation, culture congruence, autonomy and empowerment.
3. Assessment of the influence of ANC on health outcomes especially on institutional delivery and health seeking behaviour.

MATERIALS AND METHODS

A mixed method approach was adopted in order to understand the health system competency for maternal health services in the study area. Primary data were collected by Focus Group Discussions (FGDs) and Key Informant (KI) interview techniques. Secondary data from various government documents were analysed to understand the Government policy implications. The Health Management Information System (HMIS) data were analysed for the comparison of Odisha and Balasore district in terms of registered pregnancy,

ANC, and institutional delivery. The study has been carried out during the year 2012-13.

RESULTS

This section delineates the major findings of health system competency at two different levels. The first section delineates the district level competency of Balasore district followed by block level competency of Jaleswar block of the same district.

1. Balasore District

Balasore District Profile

Balasore is one of the most populous districts of the state having 5.50% of total population in only 2.44% of the land area. High population density (532 sq/km), huge rural population (89.11%) and poverty (about 73%) status of the district demand immediate intervention in livelihood and infrastructure development. The district is located in deltaic region, criss-crossed by a good number of rivers and rivulets. These water bodies act as physical barriers and demand huge number of bridges, culverts to make all corners of the district accessible. Natural calamities play a destructive role in the district by damaging road network almost every year. Agriculture is the backbone of the district's economy. It provides both direct and indirect employment to 67% of the workforce [11].

Lack of Basic Civic Amenities

There is shortage of pucca road, electricity connection and piped water in the health care centers including anganwadi centers in the district. Lacks of these amenities affect inter-sectoral coordination for National Rural Health Mission (NRHM), particularly improvement of the maternal health services in the district [11]. The lack of basic amenities acts an impediment for the rolling out of public health programs.

'My advice about health and hygiene to the pregnant mothers do not yield result due to lack of wholesome water and balanced diet in the community. Anganwadi Centres do not have stocks of sufficient food and tablets for the pregnant mothers. The muddy road acts as an impediment for availing ANC especially in rainy season.'

– (An ASHA of Balasore District)

Gaps in Health Care Infrastructure

Analysis of existing health infrastructure revealed that against required strength of 483 Sub-centers, there are 275, of which only 87 sub-centers have dedicated pucca buildings. There are 66 PHCs in the district against the required strength of 81. Even existing PHCs lack ECG and X-Ray machines for proper diagnostic services. CHCs also lack basic diagnostic and ambulance services making the tribal pockets inaccessible. [Table/Fig-1] summarizes the infrastructural gaps in the district [11].

Besides the infrastructural problems the district has widespread inaccessibility which has adverse impact on the provision of health care services. This is evident from the number of difficult areas identified by the NHSRC. There is one sub-divisional hospital at Nilagiri; one CHC at Baliapal; two PHCs at Pratappur and Berhampur; and nine PHC (N) at Ghantua, Langaleswar, Srirampur road, Jamakunda, Kalakad, Kansa, Betakata, Sajanagada and Ayodhya classified as difficult areas according to the NHSRC.

ANC Registration Increases but Early Registration is a Distance Dream

A comparison between registered pregnancy between the year 2010-11 and 2011-12 shows an increasing trend of total registered pregnant women for ANC, but a decreasing trend of registration within the first trimester for both state of Odisha and Balasore district. This may be due to low level of awareness in the community

Facility	Norms	Requirement as per norm	Actual Status	Gap
Health Sub-centre (HSC)				
Provision of sub-centre	Provision of one Sub-centre per 5000 population	483	275	-208
Human resource	1 ANM, 1 MPW and 1 worker	1449	627	-822
Medical kit	One Medical kit.	483	275	-208
Working space	Dedicated pucca building	483	87	-396
Primary Health Centre (single doctor PHC)				
Provision of single doctor PHC	Provision of one PHC per 30,000 population	81	66	-15
Working space	Dedicated pucca building	81	66	-15
Diagnostic equipments	ECG	81	0	-81
	X-ray and accessories	81	0	-81
Community Health Centers (CHC)				
Provision of rural hospital	One CHC at every block headquarter	12	14	+2
Working space	Dedicated pucca building	12	14	+2
Diagnostic equipment	X-ray and accessories	14	5	-10
Transport services	Ambulance services	14	4	-10

[Table/Fig-1]: Public Health Infrastructure of Balasore district.
*Source: Office of the Chief District Medical Officer (2009)

regarding the ANC services. The percentage increase in first trimester compared to total ANC registrations, but the percentage increase is marginal in case of Balasore district (56.3% to 57.1%) compared to the state (35.9% to 40.3%). This shows sluggish maternal health program in the district and the state as well which is far behind the national average and MDG 5. The [Table/Fig-2] enumerates the ANC registration during the year 2010-11 and 2011-2012 [12].

Increased number of Non-Skilled Birth Attendants (Non-SBA)

Number of home deliveries attended by non SBA trained birth attendants (TBA/Dai) is very high compared to number of home deliveries attended by SBA trained birth attendants (Doctor/Nurse/ANM) in both the case of the state and Balasore district as well. However the percentage of SBA attended home deliveries to total reported home deliveries are much low in Balasore (6.3% and 3.3% for the year 2010-11 and 2011-12 respectively) compared to the state average (23.2% and 14.8% for the year 2010-11 and 2011-12 respectively). In both the cases the percentage of SBA attended home deliveries to total reported home deliveries are glaringly low. This shows less penetration of the practice of skilled birth attendance in the rural area. The [Table/Fig-3] shows the number of home deliveries attended by SBA and non-SBA [12].

Non-payment of Incentives to Mothers for Home Delivery

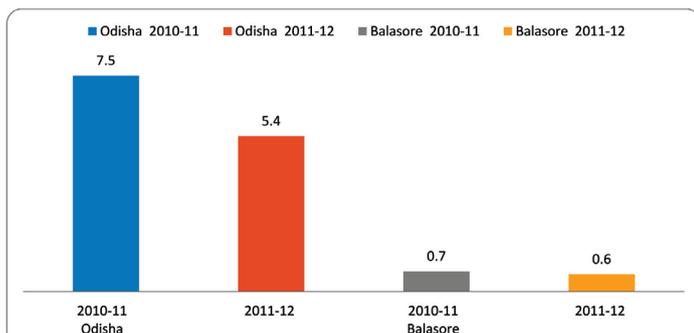
The percentage of mothers paid of JSY incentive for home deliveries to total reported home deliveries is very low in the case of both Balasore and Odisha. Though there is provision for JSY incentives for the home delivery, there is lack of proper mechanism for payment of JSY incentive for those deliveries. This further jeopardizes the health of both mother and child especially in tribal districts. The condition is much serious in Balasore (0.7% and 0.6% for the year 2010-11 and 2011-12 respectively) in comparison to State average (7.5% and 5.4% for the year 2010-11 and 2011-12 respectively) [12] [Table/Fig-4].

	Total number of pregnant women Registered for ANC		Number of pregnant women registered within first trimester		Number of women registered under JSY		% 1 st Trimester registration to total ANC registrations	
	2010-11	2011-12	2010-11	2011-12	2010-11	2011-12	2010-11	2011-12
Odisha	854,464	880,334	306,355	354,836	779,554	880,314	35.9	40.3
Balasore	50,095	47,392	28,189	27,068	45,645	47,392	56.3	57.1

[Table/Fig-2]: ANC registration during the year 2010-11 and 2011-2012.
*Source: HMIS Portal (2013)

	Number of Home deliveries		Number of home deliveries attended by SBA trained (Doctor/Nurse/ANM)		Number of home deliveries attended by Non SBA trained (trained TB/Dai)		% SBA attended home deliveries to Total Reported Home Deliveries	
	2010-11	2011-12	2010-11	2011-12	2010-11	2011-12	2010-11	2011-12
Odisha	119,220	111,543	27,632	16,546	91,588	94,997	23.2	14.8
Balasore	3,194	2,553	200	85	2,994	2,468	6.3	3.3

[Table/Fig-3]: Mothers receiving services of SBA and non-SBA for home delivery.
*Source: HMIS Portal (2013)



[Table/Fig-4]: Mothers paid JSY incentives for home delivery
*Source: HMIS Portal (2013)

Decrease in Home Deliveries

Percentage of home deliveries to total reported deliveries is low in case of Balasore district (9% and 6.3% for the year 2010-11 and 2011-12 respectively) in comparison to State average (17.8% and 15.2% for the year 2010-11 and 2011-12 respectively). The percentage of home deliveries over the years has been decreasing showing more emphasis on institutional deliveries but the desired improvement in total institutional delivery is still a distant dream [12] [Table/Fig-5].

Irregularity in Post-Partum Care

Postpartum care in both Balasore District and Odisha has increased during the year 2010-11 and 2011-12. Balasore district is performing well in terms of women getting post-partum checkup between 48 hours to 14 days (71.1% in 2010-11 to 81.7% in 2011-12). However, the percentage of women receiving post-partum check-up within 48 hours of delivery to total reported deliveries have decreased (72.4% in 2010-11 to 66.7% in 2011-12) [12] [Table/Fig-6].

	Institutional deliveries (Public +Private)		% of Institutional Deliveries to total ANC registration		Total reported deliveries		% of Institutional deliveries to Total Reported Deliveries		% of Safe deliveries to Total Reported Deliveries		% of Home deliveries to Total Reported Deliveries	
	2010-11	2011-12	2010-11	2011-12	2010-11	2011-12	2010-11	2011-12	2010-11	2011-12	2010-11	2011-12
Odisha	549,012	735,648	64.3	70.9	668,232	624,105	82.2	84.8	86.3	87.1	17.8	15.2
Balasore	32,162	40,277	64.2	79.6	35,356	37,724	91	93.7	91.5	93.9	9	6.3

[Table/Fig-5]: Home deliveries in Balasore.
*Source: HMIS Portal (2013)

	Women received post-partum check-up within 48 hours of delivery		Post-Natal Care / Women got a post-partumcheckup between 48 hours and 14 days		% Women receiving post-partum check-up within 48 hours of delivery to Total Reported Deliveries		% Women getting Post-Partum Checkup between 48 hours and 14 days to Total Deliveries	
	2010-11	2011-12	2010-11	2011-12	2010-11	2011-12	2010-11	2011-12
Odisha	436,490	479,092	435,770	538,848	65.3	65.1	65.2	73.3
Balasore	25,580	26,843	25,140	32,895	72.4	66.7	71.1	81.7

[Table/Fig-6]: Post-partum care in Balasore.
*Source: HMIS Portal (2013)

2. Jaleswar Block

Basic Facts of Jaleswar Block

Jaleswar (384.11 Sq km) is a thickly populated block (population 1,13,329) of Balasore District having 256 villages and 34,138 households and has high concentration of SC (22.7%) and ST (27.9%) population. The block is also plagued by low literacy rate of 66.21% [11].

Inequitable Distribution of Health Infrastructure

Geographically, the Subarnarekha River divides the Block into 2 parts, i.e. Jaleswar and Hatigarh. In comparison to Hatigarh, the Jaleswar region is better placed in terms of infrastructure (14 out of 26 Sub-centres), manpower (99 out of 177 Ashas). The only First Referral Unit (FRU) (Gopi Kissan Bhattar) of the block is also situated in Jaleswar.

Lack of Awareness

A preliminary analysis of Block statistics for the month of August 2013 shows its low performance in ANC service. Although 309 women had registered for JSY, only 163 women registered within first trimester which shows lack of awareness. The number of pregnant women having hypertension and anaemia was 25 and 103 respectively. These predisposing factors for high risk pregnancy are widely prevalent in this block. Although JSY popularizes deliveries at home by trained birth attendants in remote area but there were no such cases for the month under consideration. Eight deliveries took place at home by traditional birth attendants (TBA). Although the block has witnessed a high emphasis on institutional deliveries, there has been no single case of caesarian delivery, in the FRU, which shows high referral rate to higher centers due to lack of functional manpower and technology (NRHM, 2012) [9].

	ANC1	ANC2	%ANC2	ANC3	%ANC3	ANC4	%ANC4	Total ANC's	%All ANC's	Deliveries Reported	% Deliveries Reported
Hatigarh CHC	5,043	4,242	84	3,992	79	3,586	71	3,502	69	3,443	68
PPC-Jaleswar	3,082	2,817	91	2,817	91	2,817	91	2,817	91	2,817	91
Total Jaleswar	8125	7059	86	6809	84	6403	79	6319	77	6260	77

[Table/Fig-7]: ANC and Deliveries reported in Jaleswar Block for the year 2012-13.
*Adapted from HMIS Portal (2013)

'It is difficult to identify the pregnancy cases at the earliest for provision of health care services. Pregnancy many a time detected and registered at advance stage due to lack of basic awareness in the tribal community. Even after training to the grass root level workers, it becomes difficult to educate the tribal community due to dialectical barriers, translation of medical terminology to layman's understanding and frequent monitoring of the pregnant mothers.'

– (A block level administrator of Jaleswar Block)

Reluctance to Adhere to the Norms of 4 Mandatory ANC Checkups

The low level of availability of health care facilities is evident from poor OPD and IPD services. While OPD facilities are available at all health centers, IPD facility is only available at one CHC located at Hatigarh. The ANC services of Jaleswar Block need better improvement. The [Table/Fig-7,8] shows poor performance of Jaleswar block in terms of total ANCs (only 77%) of expectant mothers. There is a gradual decrease of ANC percentage from first to fourth (86% to 84% to 79% to 77%) [12].

There is constant drop out of the cases in subsequent ANC visits due to lack of infrastructural and institutional problems in health care system.

'Despite reaching out to the pregnant women for availing services of the health Centres it becomes difficult to ensure an institutional delivery. Sometimes they migrate for occupation to the nearby districts which results non-compliance with the ANC. Tribal beliefs and culture also hinder the utilization of biomedical services.'

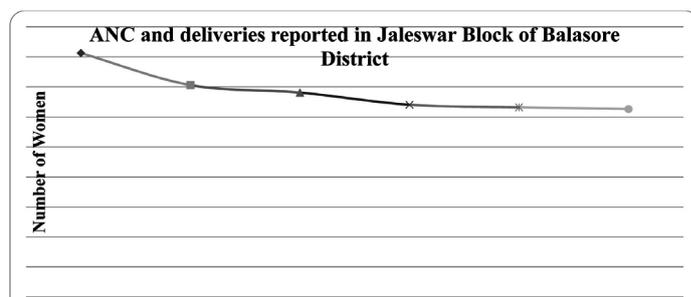
– (An ASHA of Jaleswar Block)

DISCUSSION

Poor transportation facility is a major barrier for women beneficiaries to avail institutional care. This is evident from low turnout in OPD and IPD services. Women fallout from regular ANC visits due to several reasons. Compliance with IPHS standards needs serious attention to ensure safe delivery. The IPHS standards provide enough scope for availability of quality services in public health institutions. The study recommends continuous tracking and follow-up of ANC at individual level. Similar findings are also found in Odisha by Mahapatra and Kumar and Shi et al., [13,14]. Further, they suggest improvement of basic infrastructure and referral network that could help in achieving better health of the vulnerable population. Hence, improving access of tribal communities to the health centers by strengthening communication facilities could improve the health status.

Additional efforts are required for capacity building of front line workers (ASHAs, ANMs, health workers, etc.) to track ANC progress by the help of HMIS. This will make home visits regular, effective and meaningful particularly in remote tribal communities. There is a need of flexible cash transfer schemes, particularly for tribes, understanding their difficulties in maintaining all records and documents.

Similar studies are consistent with our current findings reported by Joshi & George and Bhatia regarding the operational challenges in Maharashtra [15,16]. In addition to sufficient incentive, they suggest provision of regular training to grass root level workers to minimize



[Table/Fig-8]: Declining trend of ANC checkups and delivery in Jaleswar block
*Adapted from HMIS Portal (2013).

attrition. Further, there is requirement of simplifying the procedures of reporting and monitoring of pregnant mothers. The ASHAs need to be given with sufficient drugs in ASHA kit to provide prompt care in the community.

Innovative methods may be adopted to empower tribal communities to identify important parameter of maternal morbidity: preventive measures, danger signs, referrals. This would ensure health seeking behaviours in the tribal communities. Social determinants of health in tribal area, especially improvement of living conditions, women leadership, education, money and other resources should be taken into consideration while rolling out JSY program in more inclusive manner. Besides focusing exclusively on increasing JSY coverage, a deeper insight is required to understand how the cash is spent at family level to reap the targeted benefit. Mahapatra & Kumar reported similar findings in tribes of Odisha [13]. They recommend improvement of living conditions by various government programs which ultimately promote the health of the tribal communities.

Rath and Acharya confirmed the importance of social determinants of health in tribal communities to gain health [17]. Further, their arguments are directed toward creating awareness about different tribal beliefs and practices that affect health in reproductive age. Emphasis on social determinants of health is a focus area for the improvement of health in the vulnerable community.

In addition, the findings of some of the similar studies have been evaluated regarding the maternal health situation and the utilization of services in different part of India in [Table/Fig-9].

CONCLUSION

The assessment at both the district level and block level in Balasore district showed a gloomy picture and provides ample room for improvement of the health system for the delivery of maternal health services in the region. The six health system building blocks depicted by the World Health Organization undoubtedly do not match the requisite standards of maternal health service delivery at both levels. All these six building blocks need to be strengthened in order to improve the maternal health services of the district. Considering the unusual physiography and socio-cultural context of the region specific strategies need to be devised for the delivery of desired maternal health services.

REFERENCES

- [1] Zodpey SP, Negandhi HN. Contemporary issues in public health governance – an indian perspective. *Indian Journal of Public Health*. 2008;52(2):96–9.
- [2] World Health Organization. Developing health management information systems: a practical guide for developing countries 2000.

Authors	Journal	YOP	Study title/ Objective	Study type	Methodology and Setting	Major findings
Kohli, C., Kishore, J., Sharma, S., & Nayak, H.	J Family Med Prim Care. 2015; 4(3): 359-363.	2015	Knowledge and practice of Accredited Social Health Activists for maternal healthcare delivery in Delhi.	A descriptive cross-sectional study	The study was conducted in North-East district of Delhi among 55 ASHAs. Data were collected by semi-structured schedules which consist of socio-demographic profile of ASHAs and the measures for knowledge and practices regarding maternal health.	ASHAs were aware of their work of providing ANC services to the mothers, counseling to adopt family planning, distribution of 100 IFA tablets during pregnancy, and accompanying them for institutional delivery. In addition, shortage of staffs at health center, lack of transportation facility and lack of money for emergency services were the problems reported by ASHAs in Delhi [18].
Singh A, Kumar A, Pranjali P.	Peer J	2014	Utilization of maternal healthcare among adolescent mothers in urban India: evidence from DLHS-3.	Cross-sectional study	Analysis of DLHS-3 data about the factors affecting utilization of health care services among pregnant mothers.	Socioeconomic and demographic factors have an influence for the utilization of services among the pregnant mothers of the nation. Age at marriage, religion, caste, wealth of household, parity, vulnerable social groups have an influence on the institutional delivery [19].
Singh A, Padmadas SS, Mishra US, Pallikadavath S, Johnson FA, Matthews	PLoS ONE. 2012;7(5): e37037	2012	Socio-Economic Inequalities in the Use of Postnatal Care in India.	Cross-sectional study	District Level Household Survey conducted in India in 2007-08.	Low level of PNC utilization is found in the data set. There is evidence that the utilization of PNC services helps in reduction of maternal and child mortality. Socio-economic inequalities have a great role in utilization of PNC services [20].
Chaudhary AK, Chaudhary A, Tiwari SC, Dwivedi R.	Journal of Obstetrics and Gynaecology of India. 2012;62(3): 286-290.	2012	Can Community-Based, Low-Cost Antenatal Care in the Third Trimester of Pregnancy Reduce the Incidence of Low Birth Weight Newborns?	Descriptive study	Pregnant women of Banganga urban slum area situated near J.P. Hospital, which is the district hospital of Bhopal were studied for the utilization of services during the 3 rd trimester.	The number of low birth weight babies can be reduced by availing low-cost care to the pregnant women mostly in last trimester of pregnancy in their community [21].

[Table/Fig-9]: Findings of various similar studies across India on utilization of services for maternal health.

ANC- Ante natal care/check up, ASHA- Accredited Social Health Activist, IFA-Iron Folic Acid, DLHS-District Level Health Survey, PNC-Post natal care

- [3] Motashaw ND. Root causes of maternal mortality: infancy to motherhood. *Journal of Family Welfare*. 1997;43(2):4-7.
- [4] Hill K, Thomas K, AbouZahr C, Walker N, Say L, Inoue M. Estimates of maternal mortality worldwide between 1990 and 2005: An assessment of available data. *Lancet*. 2007;370(1):1311-19.
- [5] George A. Persistence of high maternal mortality in Koppal district, Karnataka, India: Observed service delivery constraints. *Reproductive Health Matters* 2007; 15(1): 91-102.
- [6] Mavalankar DV, Rosenfield A. Maternal mortality in resource-poor settings: policy barriers to care. *American Journal Public Health*. 2005;95(1):200-03.
- [7] Mavalankar DV, Vohra K, Prakasamma M. Achieving Millennium Development Goal 5: Is India serious? *Bulletin World Health Organization*. 2008;86:243.
- [8] Lozano R, Wang H, Foreman KJ, Rajaratnam JK, Naghavi M, Marcus JR, et al. Progress towards Millennium Development Goals 4 and 5 on maternal and child mortality: An updated systematic analysis. *Lancet*. 2011;378(1):1139-65.
- [9] National Rural Health Mission. Mission Directorate report on the progress of NRHM. 2012.
- [10] National Health Systems Resource Centre. Service Providers' Manual: Understanding Health Management Information. New Delhi: National Health Systems Resource Centre 2010.
- [11] District Administration Balasore. Comprehensive District Annual Plan 2011-12: Balasore District. Bhubaneswar, Odisha, India. 2012.
- [12] HMIS Portal. Government of India. 2013. <https://nrhm-mis.nic.in/SitePages/Home.aspx>.
- [13] Mahapatra M, Kumar A. Maternal mortality among the marginalized: a case study of a scheduled tribe of orissa. *Indian Anthropologist*. 2009;39(2):85-97.
- [14] Shi L, et al. Primary care, infant mortality, and low birth weight in the states of the USA. *Journal of Epidemiology and Community Health*. 2004;58(5):374-80.
- [15] Bhatia K. Performance-Based Incentives of the ASHA Scheme Stakeholders' Perspectives. *Economic & Political Weekly*. 2014;49(22):145-51.
- [16] Joshi SR, George M. Healthcare through Community Participation Role of ASHAs. *Economic & Political Weekly*. 2012;48(10):70-6.
- [17] Rath S, Acharya PK. Healing practices of tribal medicine men in mayurbhanj district of orissa. *Adivasi*. 2006;46(1):11-9.
- [18] Kohli C, Kishore J, Sharma S, Nayak H. Knowledge and practice of accredited social health activists for maternal healthcare delivery in delhi. *Journal of Family Medicine and Primary Care*. 2015;4(3):359-63.
- [19] Singh A, Kumar A, Pranjali P. Utilization of maternal healthcare among adolescent mothers in urban India: evidence from DLHS-3. Miranda JJ, ed. *PeerJ*. 2014;2:e592.
- [20] Singh A, Padmadas SS, Mishra US, Pallikadavath S, Johnson FA, Matthews Z. Socio-economic inequalities in the use of postnatal care in India. *Noor AM*, ed. *PLoS ONE*. 2012;7(5):e37037.
- [21] Chaudhary AK, Chaudhary A, Tiwari SC, Dwivedi R. Can Community-based, low-cost antenatal care in the third trimester of pregnancy reduce the incidence of low birth weight newborns? *Journal of Obstetrics and Gynaecology of India*. 2012;62(3):286-90.

PARTICULARS OF CONTRIBUTORS:

1. Faculty, Department of Healthcare Management, Goa Institute of Management, Panaji, Goa, India.
2. Independent Public Health Researcher, Based in Pune, Maharashtra, India.

NAME, ADDRESS, E-MAIL ID OF THE CORRESPONDING AUTHOR:

Dr. Ranjit Kumar Dehury,
Faculty, Health Care Management Area, Goa Institute of Management Panaji, Ribander Campus-403006, Goa, India.
E-mail: ranjit@gim.ac.in

FINANCIAL OR OTHER COMPETING INTERESTS: None.

Date of Submission: **Sep 15, 2015**

Date of Peer Review: **Nov 03, 2015**

Date of Acceptance: **Dec 07, 2015**

Date of Publishing: **Aug 01, 2016**